RESEARCH ARTICLE



Current reality and preferences for continuing professional development of pharmacists in England – supporting pharmacists to achieve their CPD requirements

- D RICARDA MICALLEF¹ http://orcid.org/0000-0003-0427-1177
- D REEM KAYYALI^{1*} http://orcid.org/0000-0002-7300-8738

¹Kingston University, Department of Pharmacy, Kingston Upon Thames, Surrey, United Kingdom ²University of West London, Ealing, London, United Kingdom

Abstract

Background: Continuing professional development (CPD) is essential for pharmacists and is a regulator requirement in Great Britain (GB).

Objectives: The aim of this study was to establish current participation in CPD activity in GB, in terms of format and providers, plus preferences of pharmacists, including motivators and barriers, and support needed for application of learning.

Methods: This study utilised a questionnaire and semi-structured interviews of pharmacists in South London, England.

Results: The majority of responders (n=293/338, 86.6%) had taken part in CPD activity in the past 12 months. Although face-to-face workshops were the most preferred activity, digital completion was the most used activity. There was increasing non-participation with reduced working hours (p=0.003). The employer was the most commonly used provider. From 19 interviews, three main themes emerged: Engagement, Intervention and Application.

Conclusions: It is clear that no single format is preferred by all. There needs to be a strategy to ensure good utilisation of providers, and CPD-based events having an impact on practice.

Keywords: Pharmacist, Barriers for Learning, Continuing Professional Development, Education, Motivators, Needs Analysis

Introduction

Continuing professional development (CPD) is needed to ensure pharmacists are up to date with current practice and guidelines, and to ensure they are providing optimal patient care. With increasing new roles for pharmacists such as working in medical centres or care homes they need to be trained to ensure service provision and competence, wherever they work (Rouse et al., 2009). This knowledge needs to be updated regularly to keep up with the changing role, with better critical thinking and collaboration (Toklu & Hussain, 2013). CPD is the basis of achieving lifelong learning but is led by the professional to fulfil their individual needs, dependent on their role and expertise. Achievement of CPD can take place through independent activity, along with participation in organised continuing education (CE) and training events.

Registrants of the General Pharmaceutical Council (GPhC), the regulator of pharmacy in Great Britain (GB), are bound by their revalidation requirements, which include CPD. The GPhC describes CPD as 'a process of continuing learning and development throughout the life of a professional' (GPhC, 2017a) and revalidation as 'what a future framework of assurance should look like' (GPhC, 2017b). Revalidation, introduced in 2018, includes the creation of four CPD entries annually along with a reflection of action on changing practice after a discussion with a suitable peer who understands the registrant's role and practice, and reflective report showing how the registrant is achieving the required standards of pharmacy professionals. Prior to this, only nine cycles of CPD were required to be completed annually. Although CPD completion is also required for pharmacy technicians in GB, this study will focus on the pharmacist population.

*Correspondence: Prof. Reem Kayyali, Kingston University, Department of Pharmacy, Penrhyn Road, Kingston Upon Thames, Surrey, KT1 2EE, United Kingdom. Tel: +44 (0)208 4176314; Fax: +44 (0) 20 8417 2972. E-mail:r.kayyali@kingston.ac.uk

ISSN 1447-2701 online © 2020 FIP

Formats of learning activity

Achieving CPD is not just about participating in traditional face-to-face CE activities, but using a range of formats. The GPhC do not specify how registrants should complete their CPD requirements, as long as learning is completed and there is a reflection of how this has impacted practice.

Face-to-face attendance activity allows student and instructor interaction plus immediate feedback, although this is more time and resource intensive (Johnson et al., 2000). It also allows the opportunity for peer discussion. A variety of face-to-face methods are available including networking meetings, conferences, workshops, seminars and lectures, thus giving participants choice to ensure information is presented in a way that is tailored to their learning style and training needs (Romanelli et al., 2009). A study by Artino (2010) has shown that learners who perceive that the topic of a course has content importance would rather attend a face-to-face training. Benefits of attending face-to-face training include networking for professional development (Micallef & Kayyali, 2017), along with having the ability to question an instructor to support learning outcomes (Du Boulay & Luckin, 1999: Lim et al., 2014).

The use of technology in education and training is increasing steadily with electronic learning (e-learning) packages, participation in online courses, webinars and podcasts increasing in popularity (Kaplan & Haenlein, 2016). E-learning has become more common place in recent years, either in addition to, or as a replacement for traditional face-to-face learning. It is seen as useful for mandatory learning that needs to be repeated regularly, thereby saving time and money on face-to-face interventions, and allowing maximum coverage of the population (Buxton & De Muth, 2012; World Health Organisation [WHO], 2015). 'Distance learning' is learning delivered where the student and tutor are not colocated (Du Boulay & Luckin, 1999) and relies entirely on technology for the learning experience. It can provide a more flexible approach for pharmacists' development, thus allowing pharmacists to learn at their own pace (WHO, 2015). Webinars are also being used more frequently with benefits including being able to share a message to a wide group of participants in various locations (Johnson, Aragon, & Shaik, 2000; Stephenson et al., 2008). Although initially a cost may be incurred from creating the learning, cost savings are seen when compared to face-to-face learning due to multiple mass use and venue and resource savings (Wake & Lisgarten, 2003; Wyatt & Sullivan, 2005; Wyatt, 2009). Social media and mobile application use are also becoming more commonplace especially with younger professionals who have been termed as 'digital natives' due to their understanding and use of technology on a regular basis (Ellis et al., 2012). A previous study found that older males have been seen to hold the greatest interest in distance learning (Driesen et al., 2008).

Where distance learning is combined with traditional classroom learning, this is termed 'blended learning'. Blended learning can provide a more flexible approach

for pharmacists' development, as it does not fully replace traditional face-to-face learning (Buxton, 2014). No difference is seen between perceived and actual learning gains between online and blended learning approaches (Lim *et al.*, 2014). Furthermore, using a blended approach does not impact outcomes based on gender (Lim & Morris, 2009). At the same time reading journals, books and manuals as a learning format still occurs.

Due to the variety of formats on offer and the lack of consistent models, it is hard to identify the format preferred or used by all (Driesen *et al.*, 2008; Bellolio & Stead, 2009) or the cost benefits from the activities (Brown *et al.*, 2002) or indeed which activities are needed if at all. To ensure participation in various learning formats and CPD opportunities, preferences need to be identified so they can be taken into account in the design of learning programmes (Marriott *et al.*, 2007).

Providers of pharmacist CPD in Great Britain

In GB, to support CPD requirements, education and training for pharmacists is currently provided by a number of different organisations. The main providers are described below, and summarised in Table I.

Table I: Summary of providers

| Provider in GB | Target audience in GB | Provider abbreviation | |
|-----------------------------------------------------------|------------------------------------------------------------------------|-----------------------|--|
| The Centre for Postgraduate Pharmacist Education | All registrants of the GPhC | СРРЕ | |
| The General Pharmaceutical Council | Registrants | GPhC | |
| Local Pharmaceutical Committee | Community pharmacists | LPC | |
| Local Practice Forum | Members of the Royal Pharmaceutical Society in a local geography | LPF | |
| The National Pharmaceutical Association | Community pharmacists | NPA | |
| The Royal Pharmaceutical Society | Members | RPS | |
| The United Kingdom Clinical Pharmacy Association | Those working in clinical practice | UKCPA | |

The Centre for Post-graduate Pharmacist Education (CPPE) is funded through the National Health Service (NHS) multi-professional Education and Training Fund from Health Education England (HEE) to provide CPD to

all registered pharmacists and pharmacy technicians in England. Upon registration with the GPhC, there is automatic enrolment to CPPE services. There is no additional registration fee for participants and education and training is free at the point of contact. The GPhC, in their annual report for 2018-2019 state there were 56,288 pharmacists on the register in GB as off 31st March 2019 (GPhC, 2019a). Participation in CPPE activity is voluntary. Activities on offer include Portable Document Format (PDF) distance learning packages, online assessments, online e-courses supported by a tutor, e-learning, e-workshops, focal point face-to-face learning events, self-study guides, and workshops.

The Royal Pharmaceutical Society (RPS) is the professional membership organisation for pharmacists in GB. Joining the RPS is voluntary, and attracts an annual registration fee. The RPS has a national network of Local Practice Forums (LPFs), run by volunteer members from that geographical area, which represent and support their members locally, including the organisation of face-to-face education and training events. Centrally, the RPS organise both face-to-face and virtual education and training events which are open to both members and non-members usually at a cost (RPS, 2019), including an annual national conference and local events, plus webinars.

Whereas the aforementioned providers cater for pharmacists working in all sectors, the following two providers focus on community pharmacists. These include 80 Local Pharmaceutical Committees (LPCs) who are independent representative groups of community pharmacists within a locality, in England (Pharmaceutical Services Negotiating Committee, 2019). LPCs tend to organise face-to-face evening information meetings for their members to cascade local issues and priorities. On the other hand, the National Pharmacy Association (NPA) is a trade association, which represents both independently owned community pharmacies and national chain-owned pharmacies. Pharmacies pay a membership fee to join. The NPA offers a wide range of training courses, both face-to-face and distance learning, along with a CPD hub, for all members of the pharmacy team.

The United Kingdom Clinical Pharmacists Association (UKCPA) is a fee-paying member organisation for healthcare professionals who provide direct clinical pharmacy services, so has more focus on hospital pharmacists. Sharing current experiences is central to face-to-face UKCPA learning events.

Groups are also available representing clinical specialties or for particular demographic groups. These organisations arrange face-to-face meetings and conferences, as well as alternative formats for learning, such as webinars and e-learning opportunities.

Multiple studies have been conducted looking into barriers and motivators for participation of pharmacists in CPD activities. Facilitators that influence participation in learning include desire to learn, a requirement to stay licensed or registered to practice, and enjoying a change from routine (Hanson *et al.*, 2007). Staying licensed may include being able to offer specific services in a pharmacy

setting or completing statutory CPD. Clear outcomes for learning and how it can be applied into practice and benefit the workplace are essential to facilitate interest in learning (Jubraj, 2009). Having confidence in the format and process of learning will increase participation, as well as having support in the workplace (Power *et al.*, 2011). However, it is noted that hospital pharmacists are more confident in the process of partaking in, and recording CPD, than community pharmacists.

The most common barriers identified are time and location of training, and the associated cost and travel (Hanson et al., 2007; Marriot et al., 2007; Donyai et al., 2011; Buxton & De Muth, 2012). Lack of motivation is also seen as a barrier along with method of delivery (Marriot et al., 2007; Donyai et al., 2011). Time barriers usually stem from job or family constraints (Hanson et al., 2007; Micallef & Kayyali, 2017). Finally, the quality and facilitation of delivery impacts participation (Marriot et al., 2007; Donyai et al., 2011) along with understanding of CPD processes and technical problems (Donyai et al., 2011).

Pharmacists fail to see the relevance of CPD, and decreased engagement is seen once they are further on in their careers (Attewell et al., 2015). Lack of support and resources for CPD and lack of perceived relevance on practice also has an effect on participation (Marriott et al., 2007, Eden et al., 2009; Donyai et al., 2011). Understanding the mechanisms for translating learning into behavioural change and practice outcomes is crucial to help pharmacists maintain their professional development (Grimshaw et al., 2002; Auston, 2012). This can be achieved through measuring all aspects of implementation from barriers and facilitators through to strategies for implementation and outcome measures (Moullin et al., 2016). Planning prior to implementation is also key to a successful outcome (Farrell et al., 2012) with activities being designed with application of learning into practice in mind (Lim & Morris, 2009).

Although studies have evaluated elements of pharmacists' participation in, and preferences and barriers for participation in learning events in GB, no survey has been carried out with large numbers (Donyai et al., 2011). This paper seeks to be the first paper to provide the pharmacists' perspective on the main education and training providers in GB, through analysis of previous participation in activities. In addition, preferences for participation in terms of format, length and frequency are explored along with motivations and barriers for participation. With the multitude of providers and formats on offer, preferences should be considered to ensure future investment is used to maximise participation, ensure return on investment and to ensure CPD can be achieved in the best way for learners, and to support providers in the planning of events. The learning can be used by providers globally. This is needed in an increasingly financially and time stretched society. Previous studies relating to motivators and barriers for pharmacists' participation in education have been either qualitative or quantitative. This study intends to combine both research approaches aiming to bring a more in-depth understanding to the subject.

Thus, the aim of this study was to establish current participation in and preferences of pharmacists in terms of format and provider, plus motivators and barriers, for participation in CPD activity in GB, and support needed for application of learning.

Methods

This study used structured interviews along with questionnaires. The location under investigation was South London, England, covering 12 local health authorities. There were namely Bexley, Bromley, Croydon, Greenwich, Kingston, Lambeth, Lewisham, Merton, Richmond, Southwark, Sutton, and Wandsworth. There is one LPF covering South London, and five LPCs covering the 12 local health authority areas. In 2018, approximately 1,800 pharmacists worked in this area. This included 647 community pharmacies with 1,195 community pharmacists, along with ten NHS hospitals (HEE, 2018). The questionnaire included questions based on information from GPhC (2019b), previously used local evaluation forms (Micallef & Kayyali, 2017) and validated learning style preference tools (Honey, 1992; Deing, 2004; Fleming & Baume, 2006). No other previous studies could be found that identified the aims of this present study. This questionnaire received face validation, to ensure suitability and clarity, through the South London LPF committee members, which consists of pharmacists from all sectors of the profession (n=8). The survey consisted of 26 Likert scale, tick box multiple choice and open-ended questions, in seven parts.

The questionnaire was added to an online data collection tool, Survey Monkey. A pilot study aiming for a 5% population (n=90) to ensure content validity was completed via local contacts and the LPF committee in South London. The pilot received 63 responses between February and March 2015. No problems or anomalies with the questionnaire were reported, therefore roll out then occurred starting in September 2015 with the pilot sample included in the data. Using Raosoft software, (http://www.raosoft.com/samplesize.html) based on a sample size of 1,800, 317 responses were required to achieve a 95% confidence interval and to limit sample error. The questionnaire link was circulated through local pharmacy networks; leads of the five LPCs for dissemination to community pharmacies; plus it was sent to hospital and local health authority chief pharmacists, who are responsible for planning and commissioning local health services. It was also posted out to 250 pharmacies in South London which were known from previous work (Micallef et al., 2019). Three final year pharmacy students on the undergraduate Master of Pharmacy (M.Pharm.) programme further helped to collect responses from hospital and community pharmacists using paper surveys with collection finishing in March 2016. Completion of the survey was taken as implied consent to take part. Responses were entered onto Survey Monkey by the lead researcher from paper surveys received. Raw data was exported from Survey

Monkey to Microsoft Excel to be analysed. As the data was non-normally distributed and ordinal in nature, chi-square tests and Mann Whitney U tests were used to identify any associations between responses. Sub analyses were performed to identify potential variances by gender, sector, age and working hours. Statistical significance was assumed where $p \le 0.05$. Preferences for learning formats were ranked according to first, second and third preferences expressed. These preferences were added to gain an overall preference score. For open ended questions word counts were used, along with weighted means, where appropriate.

The structured interview consisted of 16 questions with the objective of understanding the previous experience of training and providers, preferences for completing educational activity, motivators and barriers, as well as multidisciplinary learning. All questions were face validated by a colleague pharmacist prior to the start of the study. However, six of the questions were used in a previous study (Micallef & Kayvali, 2017). No additional pilot was carried out for the additional questions, although participants were invited to participate in the interview by giving their contact details when completing the questionnaire. Contact details were given by 74 responders at the end of the survey to participate in the follow up interview. All were contacted by email to ask if they were willing to take part in the interview, either in person or by telephone, according to preference and convenience. All who responded (n=19) were interviewed between May and October 2015.

Those who accepted an invitation for the follow up interview were emailed to arrange a suitable time for the interview. A participant information sheet was sent by email to those who wished to be interviewed and were given in person where face-to-face interviews occurred. Written confirmation of participation was received via email from all participants prior to carrying out the interview. The lead researcher travelled to places convenient for the participant where possible, or conducted the interviews over the telephone. Interviews lasted between about 12-32 minutes, were audio recorded with further verbal consent of the participants, and were transcribed verbatim, before being deleted. Analysis of the data was done thematically using an inductive framework approach (Braun & Clarke, 2006) using five phases, consisting of: familiarisation of the data, generating initial codes (Table II), searching for themes, reviewing the themes and defining and naming the themes. The transcripts were read and re-read until all emerging themes had been coded. In addition, all transcripts were managed and coded using NVIVO 10 software. Although no new themes were identified after 14 interviews (Francis et al., 2010) all responders were interviewed and included in results. Results are presented in form of themes and corresponding sub-themes underneath. Quotes from interviews are used to illustrate the findings presented under each theme. This study received ethics approval from Kingston University ethics committee (1415/018).

Table II: Coding for thematic analysis

| me |
|----------------|
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| men |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| ntior |
| ntior |
| ntior |
| ntion |
| ntior ation |
| |

Results

The response rate, including the 63 pilot responses was 338 giving a response rate of 18.8% if 1,800 pharmacists in South London was assumed. Despite the low response rate, the minimum sample size required (317) was achieved. Not all questions were answered by all responders therefore valid percentages are used for each question.

Demographics

The majority of responders were female (n=215, 60.4%). Responses came from all age ranges and multiple areas of practice. The majority of responders worked over 30 hours (n=225, 66.6%), and 72.8% (n=246) were in employed work, with 68 responders (20.1%) locuming. The demographics of the respondents broadly reflected the current breakdown of pharmacists in GB (Hassell, 2011). The majority (n=293, 86.6%) had taken part in some form of education and training activity in the past 12 months. Results did not vary by gender. By sector, those working in primary care, defined as working in a commissioning or governance role for a local health authority, (96.4%, n=27/28) and academia (96.3%, n=26/27) were most likely to have participated. Of the 45 who had not participated in activity during the past year, there was no obvious connection with gender or sector. However, there was a significant correlation with working hours, with increasing non-attendance with reduced working hours (p=0.003). The demographics of pharmacist responders can be seen in Table III.

Table III: Demographics of pharmacist responders

| Gender | | Sector | | | |
|---------------------|---------------|--------------------------------------------------|---------------|--|--|
| Male | n=119 (35.2%) | Community Pharmacy | n=200 (62.3%) | | |
| Female | n=215 (60.4%) | Hospital pharmacy | n=90 (28%) | | |
| No response | n=15 (4.4%) | Primary care (commissioning or governance) | n=28 (8.7%) | | |
| Age | | Academia/ education | n=27 (8.4%) | | |
| Less than 25 | n= 37 (10.9%) | Industry | n=5 (1.6%) | | |
| 26-35 | n=128 (37.9%) | General Practice | n=5 (1.6%) | | |
| 36-45 | n=68 (20.1%) | Government | n=3 (0.9%) | | |
| 46-55 | n=52 (15.4%) | Registered pharmacist in full time study | n=2 (0.6%) | | |
| Over 55 | n=32 (9.5%) | Other | n=8 (2.5%) | | |
| No response | n=21(6.2%) | Employment status | | | |
| Working hours/week | | Employed | n=246 (72.8%) | | |
| Over 30 hours | n=225 (66.6%) | Locum | n=68 (20.1%) | | |
| Between 15-30 hours | n=68 (20.1%) | Not currently working | n=7 (2.1%) | | |
| Up to 15 hours | n=18 (5.3%) | Retired | n=6 (1.8%) | | |
| No hours | n=7 (2.1%) | Student | n=2 (0.6%) | | |
| No response | n=20 (5.9%) | No response | n=9 (2.7%) | | |

Previous participation

From the 293 responders who had participated in education and training in the past 12 months, the employer was the most frequent organiser of education or training. Just over half of responders (n=147/293, 50.1%) had participated in an employer led event. The employer was most used by academics (n=17/27, 63%) with community pharmacists using employer the least (n=86/200, 43%), compared to 43/90 hospital pharmacists (47.8%). When taking into account that 246 participants stated they were employed, 60% (147/246) had used employer-organised training.

CPPE had been used by less than half (n=139/293, 47.4%), and 34.1% (n=100) stated their education or training was self-driven. CPPE was used twice as much by community pharmacists (n=98/200, 49%) versus their hospital colleagues (n=23/90, 25.6%). The RPS had been used by 29.4% (n=86/293) with 19.1% (n=56) using an LPF. There was no difference seen across genders. There was similar usage across age groups with the exception of those under 25 who used GPhC and RPS more than other age groups. As expected, LPC and NPA were not used at all by hospital pharmacists, while UKCPA was used more by hospital than community pharmacists (8.9%, n=8/90 vs 1%, 2/200).

When looking at the format that had been used, 62.0% (n=181/293) had completed an e-learning package, 54.8% (n=160/293) had attended a workshop, 53.4% (n=156/293) had read a journal article and 51% (n=149/293) had attended a conference or network meeting. All other formats had been used by less than 50%. Some variation was seen for various formats across gender, sector and age. Conferences were attended by 59.1% (n=106/179) of females versus 36.2% (n=37/102) of males, whereas manuals were used by 17.7% (n=18/102) of males versus 8.3% (n=15/179) of females. E-learning, workshops and manuals were used more by community (n=175) than hospital pharmacists (n=81) (69.1% [n=121] vs 46.9% [n=38], 58.3% [n=102] vs 43.2% [n=35] and 16.6% [n=29] vs 4.9% [n=4] respectively), whereas completing a formalised qualification was about double for hospital pharmacists compared to community pharmacists (19.8%) [n=16] vs 9.1% [n=16]). Those aged 26-35 were most likely to have undertaken a formalised qualification. Attendance at workshops and lectures increased with age, as did the use of webinars. Reading journals was also completed significantly more (p=0.012) by the over 55s versus the under 25s (78.6% [n=22/28] vs 46.2% [n=14/30]).

The optimum time for participation in events is seen to be one-two hours, except for daytime or weekend events, which can be longer. Although podcasts would be acceptable up to two hours, shorter appears to be preferable.

Downloading and listening to podcasts appear to be acceptable monthly. Every three months seems to be optimum for evening events (including lectures and workshops) or participating in a webinar with six monthly being the most accepted for a one-day conference, weekday daytime or weekend events.

Attendance at a workshop was the most preferred way of achieving learning, closely followed by completion of an e-learning package and attendance at a conference. First preference responses also mirrored overall response for individual formats. Full breakdown of results is shown in Table IV.

Table IV: Overall preference for learning format

| | 1st 2nd 3rd | | J | Total of | |
|--------------------------------------------|-------------|------|------|-------------------------------------------------------|--|
| | pref | pref | pref | responders choosing this option (out of 323) | |
| Attendance at a workshop | 66 | 55 | 32 | 153 (47.4%) | |
| Completion of e-learning package | 52 | 44 | 38 | 134 (41.5%) | |
| Attendance at a conference/network meeting | 51 | 31 | 29 | 111 (34.4%) | |
| Attendance at a lecture/seminar | 36 | 31 | 39 | 106 (32.8%) | |
| Reading a downloaded presentation | 26 | 14 | 27 | 67 (20.7%) | |
| Reading journal(s) | 14 | 17 | 20 | 51 (15.7%) | |
| Participation in a webinar | 13 | 18 | 17 | 48 (14.9%) | |
| Role play/ patient simulation | 12 | 7 | 12 | 31 (9.6%) | |
| Mobile application(s) | 9 | 13 | 6 | 28 (8.7%) | |
| Small group discussion | 8 | 22 | 20 | 50 (15.5%) | |
| Completion of a workbook | 7 | 27 | 15 | 49 (15.2%) | |
| Listening to a Podcast | 7 | 9 | 11 | 27 (8.4%) | |
| Reading book(s) | 6 | 8 | 9 | 23 (7.1%) | |
| Information websites | 6 | 8 | 17 | 31 (9.6%) | |
| Video websites e.g. YouTube | 4 | 10 | 14 | 28 (8.7%) | |
| Peer review | 3 | 3 | 4 | 10 (3.1%) | |
| Social media | 2 | 4 | 8 | 14 (4.3%) | |
| Laboratory based activity | 1 | 2 | 3 | 6 (1.9%) | |

pref = Preference

When looking at demographics, those aged 36-45 were least likely to prefer face-to-face attendance and they showed the highest preference for e-learning by age group with females showing preference for e-learning over males. Those aged less than 25 had a higher preference for learning from mobile applications and video websites. Hospital pharmacists had stronger preferences for attendance at conferences and lectures than their community colleagues did, although there was no difference seen by sector for attendance at workshops. All sectors, genders and ages preferred attendance at workshops to lectures. When comparing by demographic group, females and hospital colleagues are significantly more positive about peer review (p < 0.05; 0.010 gender, 0.003 sector) than males and community pharmacists. Linking to learning style preferences, visual learning was preferred, followed by kinaesthetic learning with over half (55.8%, n=177/317) stating they preferred to learn interpersonally through social interaction.

Table V: Barriers for attendance at training events

| Barrier to attendance | Overall Response (n=321) | Male (n=115) | Female (n=198) | Community (n=197) | Hospital (n=83) |
|-------------------------------------------------------------------|-----------------------------|-----------------|-------------------|-------------------|--------------------|
| I finish work too late | 47.4% n=152 | 58.3% n=66 | 41.1% n=81 | 62.4% n=121 | 28.9% n=24 |
| Venues are too far | 42.1% n=135 | 40.9% n=46 | 42.9% n=85 | 47.2% n=92 | 34.9% n=29 |
| I would get home too late | 36.1% n=116 | 37.4% n=42 | 36.4% n=71 | 41.1% n=79 | 34.9% n=29 |
| I do not get paid to attend | 28.7% n=92 | 35.7% n=40 | 24.8% n=48 | 36.6% n=70 | 18.1% n=15 |
| No interest in subjects on offer | 26.5% n=85 | 24.4% n=28 | 27.8% n=54 | 24.9% n=49 | 22.9% n=18 |
| Not advertised with sufficient notice | 23.4% n=75 | 21.7% n=24 | 24.8% n=49 | 26.9% n=52 | 18.1% n=15 |
| Not needed for my job role | 16.8% n=54 | 13% n=15 | 19.2% n=37 | 14.2% n=28 | 14.5% n=11 |
| I do not get accredited to attend | 16.2% n=52 | 17.4% n=20 | 14.7% n=28 | 18.3% n=35 | 12.1% n=10 |
| I prefer to complete my training through non face-to-face methods | 14.0% n=4 | 19.1% n=22 | 10.1% n=20 | 18.3% n=36 | 1.2% n=1 |
| Childcare issues | 13.1% n=42 | 4.4% n=5 | 18.2% n=36 | 13.7% n=27 | 12.1% n=10 |
| I do not require the training to do my job | 12.8% n=41 | 12.2% n=14 | 12.6% n=25 | 10.7% n=21 | 10.8% n=9 |
| My employer supplies all the training I require | 12.1% n=39 | 15.7% n=18 | 10.1% n=20 | 14.7% n=29 | 10.8% n=9 |
| I am not contractually obliged to attend | 12.1% n=39 | 10.4% n=12 | 12.6% n=25 | 13.7% n=27 | 8.4% n=7 |
| No link to a pharmacy service | 10.0% n=32 | 15.7% n=18 | 6.6% n=13 | 11.2% n=22 | 7.2% n=6 |
| Format of learning does not appeal | 9.7% n=31 | 10.4% n=12 | 7.6% n=15 | 10.2% n=20 | 3.6% n=3 |
| Previous bad experience | 8.7% n=28 | 10.4% n=12 | 9.1% n=16 | 10.7% n=21 | 3.6% n=3 |
| Caring responsibilities | 5.3% n=17 | 5.2% n=6 | 5.1% n=10 | 6.1% n=12 | 4.8% n=4 |

Barriers to attendance

The biggest barriers to attendance were time and venue, with finishing work too late being cited by 47.4% (n=152/321) of responders, venues being too far listed by 42.1% (n=135/321) and getting home too late being listed by 36.1% (n=116/321). Differences were seen between male and female responders and those working in hospital and community settings, but no other demographic. Others demographics included age, role and hours worked per week. Male responders were significantly more likely (p=0.03) to state barriers of finishing work too late, not getting paid to attend, preferring to complete CPD through non face-to-face methods, and learning topic having no link to a pharmacy service, compared to female colleagues. Females stated childcare issues as a barrier in 18.2% of cases versus 4.4% of men. By sector, community pharmacists stated the following barriers: finishing work too late, venues being too far, not getting paid to attend, not being contractually obliged to attend, preferring to complete CPD through non face-to-face methods, format of learning, and previous bad experience, more frequently than hospital colleagues. These differences were, however, not significant. For all listed barriers, except 'I do not require the training to do my job', where responses were mirrored, barriers were perceived to a greater extent by community pharmacists. Full results can be seen in Table V.

Of the 35 open-ended responses, time featured strongly with timing of events being a barrier (n=12), along with release for attendance at events if they were daytime events due to no employer support for attendance (n=4). In addition, cost of some events was also a barrier (n=6) along with the current training on offer being pitched at the wrong level due to specialism in role (n=4).

From the free text responses (n=289) about motivators for participation in ongoing education and training, topic was the main factor (n=58), with many citing interest (n=30), requirement (n=42) and role (n=40) as motivators. Knowledge (n=39) and CPD (n=36) plus relevance (n=36) also featured strongly.

Tools to support application of learning

After attending a learning event, 72% of responders (n=231/321) said they would benefit from receiving a copy of the presentation. Over half (58.6%, n=188/321) asked for case studies and 57.9% (n=186/231) asked for a follow up email with a reminder of key points. Just less than half (46.7%, n=150/321) felt that completing an online assessment would be of use. Interestingly, six responders (1.9%) said they did not need any tools after an event. All of these responders were community pharmacists, with three being male and three females; three were employed, two were locums and one was retired; two were less than 25, with one each from the other age ranges.

Interviews

A total of 19 interviews were completed giving a response of 25.7% (19/74). Of those interviewed 11 were female. Participants included one pharmacist working in a GP surgery, two local health authority commissioning pharmacists, two academic pharmacists, and five working in a hospital setting with the remaining working in a community setting. All participants who replied to the initial request for interview were included.

Three main themes emerged from the interviews: Engagement, Intervention, and Application of learning, each with related sub-themes (Table II).

Engagement

Engagement for attendance or participation in a learning event is linked to attraction for the event, and is supported by enablers for participation and topic. Enablers include regular planned meetings and ensuring the meeting is relevant to role.

"The newer therapies around, new ways of treating patients, that's what makes something relevant to me. It is about practice, basically about information that improves my practice." [Interview 16]

Support service outcomes and personal CPD was also seen as beneficial.

"I don't normally go to additional training unless it will benefit a service, so it needs to be necessary information." [Interview 18]

"I am sure there are lots of people who are behind on their CPD entries and actually that is a really good way to consolidate your learning." [Interview 5]

It is also important to provide ongoing learning in protected learning time.

"I would rather attend, where the mobile is off, no one is disturbing me, and I am doing something constructive." [Interview 11]

The timing and location of meetings drives attendance, echoing the survey results, along with previous experience of a training provider.

"I think location makes a big difference. I know if you can get somewhere really easily it is less of a barrier after a long day." [Interview 9]

"I think I would trust xxxx, because the ones I have attended I have liked." [Interview 4]

However, if participants are not aware of sessions they won't participate so awareness and advertising of content is essential. Echoing the survey, barriers to attendance also include family and work commitments, and the need to try and maintain the correct work-life balance.

"I like to know who the speakers are and the agenda in advance, because sometimes you turn up and it is not at all what you thought, so if you have someone from a different angle to what you wanted covered, and I would also, ideally, like it to be someone independent." [Interview 14]

"Jobs are getting more stressful, so for many pharmacists, especially community pharmacists, you are in your pharmacy 8-7 you need a personal life and you need to be able to go home and relax."

[Interview 5]

Getting the topic right will attract more attendees to an event. The topic needs to be described well and be applicable to all, have national or local importance, and must be current and up to date to attract interest. Cost can also be seen as a barrier for some individuals if the course is a paid one.

"I have a feeling that people aren't attracted to the topic or don't think it is relevant for them, or, the importance of that has not been, they have not understood the importance of why that topic needs to be done."

[Interview 15]

"If I don't work I don't earn... so cost is a significant factor for me." [Interview 16]

Intervention

The perceived success of the intervention depends on format. When attending a face-to-face educational event a mixture of teaching methods is useful and the use of case studies is requested, to supply the application of learning into practice.

"I think you need different styles for different people, there is no one answer." [Interview 10]

The opportunity to network enables discussion and the sharing of best practice, and having an expert speaker supports this learning, bringing different perspectives. The sharing of anecdotes was seen to support recollection of knowledge and translating learning into ideas for application of knowledge into practice.

"Being with like-minded people or people with specialist areas, trying to speak to them and get their insight." [Interview 17]

"It is good to help you remember what you are being told when you have a chance to think about how you will apply it in practice." [Interview 1]

"It is to do with the speaker, and the way things are said, which makes you remember." [Interview 4]

Learning independently has pros and cons. Articles and emails or websites are seen as positive opportunities for learning on your own and in your own time. Flexibility is the main perceived benefit with independent learning.

"There are times I sometimes cannot make an event and you don't want to miss out, so a webinar is one of those good things that I like because I can do it from home... they are very clever with their IT so you listen but do the case studies with other people in a group virtually, which I think is an amazing model, because I felt like I was in a workshop but sitting at home."

Whilst technology is seen as a benefit, this is hindered when technology is not effective and from the lack of human interaction.

"So if you have questions there is no one to ask if you have problems." [Interview 18]

"You have got the distractions of comments coming up and it goes out of sync, and maybe some technical glitches, so they are not my favourite." [Interview 9]

Application of learning

Application of learning is supported by the appropriate tools and assessment. A summary of notes or slides enables reflection on the learning, which echoes the questionnaire responses.

"A summary of what the actual objectives were after the learning event. Powerpoint presentations are o.k. but it also requires notes with it. Powerpoints are too brief, because when you go back to it doesn't help the understanding very well. I will go back to it if it is relevant." [Interview 18]

Assessment of knowledge was seen as a positive.

"To help you remember what you know and don't know and will help you. Probably the day after because then it is fresh in your mind. Maybe online or given as a sheet during the evening." [Interview 7]

Discussion

The findings collected from the study point out that the provision of education and training activities supporting CPD is a complex situation that needs to be adjusted for personal preferences and circumstances.

The findings from this study build on previous work about motivators and barriers for participation of pharmacists in educational and CPD activities (Hanson et al., 2007; Marriot et al., 2007; McConnell et al., 2010; Donyai et al., 2011, Buxton & De Muth, 2012). When planning sessions, it is important to ensure there is relevance seen for the participants in their working roles, to ensure there is a balance between learning and its application into practice. It is seen that there is a need to participate where possible, so planning is important to ensure participants can see the value in attending, by having a clear understanding of the topic, what learning will be gained, and how they can use that learning in practice, as found in a previous study by Micallef & Kayyali (2017). It is also clear that perceived barriers differ by gender and sector of work, so these would need to be addressed, dependent on the target audience.

It was positive to see that most respondents had participated in an activity to support their ongoing learning and CPD in the past 12 months. However, it is interesting to see that the national free system available to all pharmacists, CPPE, had only been used by just

over half. This may be a result of having access to multiple organisations in addition to employers who offer a large range of support to their employees. Having seen that non-participation increases with decreased working hours, the role an employer has on motivating participation in learning cannot be underestimated. Previous studies have shown pharmacists are more likely to participate in CPD activities where they have an active interest (Hanson et al., 2007; Donyai et al., 2011). There may also be a different perception of what is needed as additional learning or education if this is already embedded in the job, for example with shadowing, or peer review. The results show that peer review and shadowing received greater scores when they are used regularly in practice, such as with hospital pharmacists. This may be, in part, due to the collaborative working nature and inter-professional element of the hospital role. With the introduction of peer review into the revalidation system for pharmacists in GB, this may act as a catalyst for pharmacists to participate in face-to-face events, and to gain feedback, especially for those community pharmacists who work in isolation. CPD completion is integral to the new revalidation process, so participation in activities will continue to be required.

These results show that although e-learning is the most utilised method for achieving or delivering training, faceto-face learning is still preferred, where possible, showing that the format of learning is not the main driver. Being active in the learning process was, however, seen as a preference. As previously seen in a study by Micallef & Kayyali (2017), the topic is a key driver for participation in learning. E-learning may facilitate participation of fact heavy learning or mandatory learning by employers due to accessibility. Health and safety topics, for example, can be more easily accessed through e-learning. A previous study by Gonzalez-Gomez et al. (2012) showed higher female satisfaction with e-learning compared to male students, and the results of this study echo this. However, with the increasing use of technology, the results show that younger pharmacists are increasingly using alternative technological methods to achieve learning as they want theory and quick access to key facts and information, whereas older pharmacists prefer the social interaction of learning in a group environment through lectures or workshops, as echoed by learning style preference results. However, even though younger pharmacists are open to technology and online learning, they do not want it to replace face-to-face contact completely (Simonds & Brock, 2014; Nesterowicz et al., 2016;). Using technology, as in previous studies by Ikenwilo & Skatun (2014), and Lim et al. (2007), is shown to have positive impact, although there is potential for technical issues to be a barrier to learning. Previous studies have shown elearning to be flexible (Lim et al., 2007; WHO, 2015). This may also overcome some of the barriers related to venues being too far and getting home too late. Our findings do suggest though there is a preference for human interaction when using technology which has also been seen in previous studies (WHO, 2015; Nesterowicz et al., 2016).

Attendance at events may be affected by age as this study showed that those between the age of 36-45 have the least preference for face-to-face attendance A previous study (Micallef & Kayyali, 2017) identified that this could be due to childcare or caring responsibilities. In addition to age, ease of access to venues and geography of an area may also impact participation as a study in Western Australia showed pharmacists used journals most commonly, followed by reference books, then the internet as sources of education (Clifford, 2011). Our results showed that those over 55 are more likely to use journals as a format for CPD.

The results emphasise that the intervention needs to provide the opportunity to learn according to individual educational needs, whilst enabling participants to share thoughts and experiences, in order to translate the learning into practice. The findings in this paper echo previous work showing that a variety of activities included in the training event allows a wider range of learning styles to be accommodated (Hayes & Allinson, 1996).

With regards to gender, previous research by Driesen *et al.* (2008) showed that women prefer lectures to workshops, as they disliked active involvement, however this study differs, showing involvement is preferred to ensure learning is achieved.

The results of this study looked at preferences by sector. Due to their target audiences, it is not a surprise that community pharmacists had strong preference for LPC and NPA whereas UKCPA had greater participation as a provider for education and training from hospital pharmacists. CPPE and employer were also preferred by community pharmacists. The content of sessions by CPPE may also be felt to not be appropriate for the hospital pharmacists, as topics are general, so if the pharmacist specialises in a certain area, more detailed training may be required. A study by Nesterowicz et al. (2016) showed that hospital pharmacists were more confident in completing CPD than their community colleagues which may also explain the increase in completion of formalised qualifications in hospital pharmacists compared to community pharmacists. Hospital pharmacists were also seen as statistically more activist than their community colleagues which may explain their support of peer review. It was seen that academics had the most participation of all demographic groups, which is positive, reflecting job requirements to teach material that is relevant and up-to-date.

The results of this study have shown for the first time the level of use of training providers in GB, and the correlations between demographics and learning preferences. Although demographics and learning style preferences had an influence on participation and format preference, learning needs to be individually led to support differences. Flexibility supported by a range of formats and opportunities is required, to support the learning of all pharmacists. The need to ensure participation is important to allow the attendees to apply their learning. The opportunity to network and share is also important to increase knowledge as well as

motivating individuals, as also previously identified by Herrera *et al.* (1996). This study echoes that the speaker or facilitator is also key to engaging participants as seen by Copeland *et al.* (1998). Opportunities for hands on application will allow for practice improvement after the intervention (Driesen *et al.*, 2007), although long term application of learning and achievement of learning outcomes still needs further research (Asarbakhsk & Sandars, 2013; Salter *et al.*, 2014).

It must be noted that none of the providers are being used to their full capacity. Therefore providers are encouraged to continue using various formats of learning, and should evaluate the impact of these through uptake and regular feedback. With the employer being the main provider, more awareness is needed of alternative opportunities to ensure value for money for those who are funding activities, especially when this is government funded. With the introduction of revalidation, a focus on collaborative working, to ensure peer review conversations, and impact on practice will be required. Rather than just attendance or participation, a change in practice will be needed, so activities need to be designed in a variety of formats to ensure learning can be applied to practice while embedding peer review. Therefore, a strategy is required for provision to match revalidation requirements. The results show that providers need to consider relevance to practice and use examples that can increase knowledge but are also applicable to the pharmacist's role.

These findings remind us that a one-off education or training event may be insufficient to embed new learning into practice, so activities prior to and after the event are useful in helping to enable pharmacists to retain learning and apply them into practice. These findings will support planning of CPD interventions globally.

Compared to a previous literature review regarding attitudes and participation in CPD activities in GB (Donyai et al., 2011), this is a large sample size, and combines qualitative and quantitative results, along with information of providers and preferences for different formats, including digital provision. However, although a large sample of pharmacists has been surveyed, they are all from one location as in previous studies, so this may be considered as a limitation of the study. Although the demographics broadly represent those on the GPhC register (Hassell, 2011), other factors such as location, working patterns or travel time may be different in various parts of GB. This study is also limited as although preferences were identified, knowledge actually gained from the various formats was not investigated. Future studies may also benefit from multivariate analysis to study confounding factors.

The study brings together new and previous research to highlight the ingredients needed to ensure maximum participation in educational events through the understanding of current experiences and expectations of pharmacy professionals. Thus, these findings will support pharmacists to continue to achieve CPD required to maintain revalidation with the GPhC.

Conclusions

Pharmacists want to participate in activity where possible, and the drivers for this are topic, interest and gaining CPD. Barriers to be overcome include timing of event and location, so the use of technology should be explored as currently e-leaning is the most used format, so will continue to grow in the future. Planning in advance is crucial. It is seen that face-to-face learning is still preferred, although there is an increasing emergence of online learning. Therefore, continued work is still needed to ensure preferences are taken into account when planning learning programmes to allow uptake and flexibility of opportunities, but also to ensure social interaction and the ability to ask for help when required. There needs to be a strategy to ensure good utilisation of providers. To support application of learning into practice, pharmacists should be given information, where available, and their knowledge should be tested, to ensure learning. Where applicable, the sector and gender of attendees should also be included in the planning to ensure their unique motivators and barriers are taken into account. Further work needs to be completed to compare the results found in the South London local health authorities with other areas of the country, and globally to identify factors that may cause differences in results, and to identify similarities and differences globally. Future work should also compare participation in events by provider in other countries. Work with different healthcare professionals would also be useful to identify similarities and differences across professions. A framework needs to be created to ensure knowledge is gained from the learning programmes on offer, and that this is measured and evaluated.

References

Artino, A.R. Jr. (2010). Online or face-to-face learning? exploring the personal factors that predict students' choice of instructional format. *The Internet and Higher Education*, **13**(4), 272-276. doi: https://doi.org/10.1016/j.iheduc.2010.07.005

Asarbakhsh, M., & Sandars, J. (2013). E- learning: The essential usability perspective. *The Clinical Teacher*, **10**(1), 47-50. doi: https://doi.org/10.1111/j.1743-498X.2012.00627.x

Attewell, J., Blenkinsopp, A., & Black, P. (2005). Community pharmacists and continuing professional development—a qualitative study of perceptions and current involvement. *The Pharmaceutical Journal*, **274**, 519-524

Austin, Z. (2012). CPD and revalidation: Our future is happening now. *Research in Social and Administrative Pharmacy*, **9**(2), 138-141. doi: https://doi.org/10.1016/j.sapharm.2012.09.002

Bellolio, M.F., & Stead, L.G. (2009). Evidence-based emergency medicine/systematic review abstract. continuing education meetings and workshops: Effects on professional practice and health care outcomes. *Annals of Emergency Medicine*, **53**(5), 685-687. doi: https://doi.org/10.1016/j.annemergmed.2008.05.034

Braun, V., & Clarke, V. (2006). Using thematic analysis in psychology. *Qualitative Research in Psychology*, **3**(2), 77-101. doi: https://doi.org/10.1191/1478088706qp063oa

Brown, C., Belfield, C.R., & Field, S.J. (2002). Cost effectiveness of continuing professional development health care: A critical review of the evidence. *British Medical Journal*, **324**(7338), 652-655. doi: https://doi.org/10.1136/bmj.324.7338.652

Buxton, E.C. & De Muth, J.E. (2012) Pharmacists' perceptions of a live continuing education program comparing distance learning versus local learning. *Research in Social and Administrative Pharmacy*, **9**(2), 230-235. doi: https://doi.org/10.1016/j.sapharm.2012.05.003

Buxton, E.C. (2014). Pharmacists' perception of synchronous versus asynchronous distance learning for continuing education programs. *American Journal of Pharmaceautical Education*, **78**(1), 8. doi: https://doi.org/10.5688/ajpe7818

Clifford, R.M. (2011). Post-registration learning trends of community pharmacists. *Journal of Pharmacy Practice and Research*, **41**(3), 203-207. doi: https://doi.org/10.1002/j.2055-2335.2011.tb00862.x

Copeland, H.L., Hewson, M.G., Stoller, J.K., & Longworth, D.L. (1998). Making the continuing medical education lecture effective. *Journal of Continuing Education in the Health Professions*, **18**(4), 227-234. doi: https://doi.org/10.1002/chp.1340180406

Denig, S.J. (2004). Multiple intelligences and learning styles: Two complementary dimensions. *Teachers College Record*. **106**(1), 96-111

Donyai, P., Herbert, R.Z., Denicolo, P.M., & Alexander AM. (2011). British pharmacy professionals' beliefs and participation in continuing professional development: A review of the literature. *International Journal of Pharmacy Practice*, **19**(5), 290-317. doi: https://doi.org/10.1111/j.2042-7174.2011.00128.x

Driesen, A., Simoens, S., & Laekeman, G. (2008). Continuing education programs for pharmacists: No one size fits all. *Pharmacy Education*, **8**(1), 37-43

Driesen, A., Verbeke, K., Simoens, S. & Laekeman, G. (2007). International trends in lifelong learning for pharmacists. *American Journal of Pharmaceutical Education*, **71**(3), Art. 52 doi: https://doi.org/10.5688/aj710352

Du Boulay, B., & Luckin, R. (1999). It ain't what you learn but the way that you learn it. *Computers & Education*, **33**(2-3), 209-215. doi: https://doi.org/10.1016/S0360-1315(99)00033-0

Eden, M., Schafheutle, E.I., & Hassell, K. (2009). Workload pressure among recently qualified pharmacists: An exploratory study of intentions to leave the profession. *International Journal of Pharmacy Practice*, **17**(3), 181-187. doi: https://doi.org/10.1211/ijpp.17.03.0009

Ellis, R.A., Bliuc, A. & Goodyear, P. (2012). Student experiences of engaged enquiry in pharmacy education: Digital natives or something else? *Higher Education*, **64**, 609-629. doi: https://doi.org/10.1007/s10734-012-9515-6

- Farrell, B., Dolovich, L., Emberley, P. *et al.* (2012). Designing a novel continuing education program for pharmacists: Lessons learned. *Canadian Pharmacists Journal*, **145**(4), e7-e16. doi: https://doi.org/10.3821%2F145.4.cpie7
- Fleming, N., & Baume, D. (2006). Learning styles again: VARKing up the right tree! *Educational Developments*, 7, 4-7
- Francis, J.J., Johnston, M., Robertson, C., Glidewell, L., Entwistle, V., Eccles, M.P. & Grimshaw, J.M. (2010). What is an adequate sample size? operationalising data saturation for theory-based interview studies. *Psychology & Health*, **25**(10), 1229-1245. doi: https://doi.org/10.1080/08870440903194015
- GPhC [The General Pharmaceutical Council]. (2017a) Continuing Professional Development. Frequently asked questions (online). Available at: http://www.webcitation.org/6wDsngreU. Accessed 4th January, 2019
- GPhC [The General Pharmaceutical Council]. (2017b). Revalidation for pharmacy professionals (online). Available at: https://www.pharmacyregulation.org/revalidation. Accessed 4th January, 2019
- GPhC [The General Pharmaceutical Council]. (2019b). Annual report 2018-2019 (online). Available at: https://www.pharmacyregulation.org/annualreport/annualreport. Accessed September 22nd, 2019
- GPhC [The General Pharmaceutical Council]. (2019b). Useful links (online). Available at: http://www.pharmacyregulation.org/useful-links. Accessed 4th January, 2019
- Gonzalez-Gomez, F., Guardiola, J., Rodriguez, O.M., & Alonso, M.A.M. (2012). Gender differences in Elearning satisfaction. *Computers & Education*, **58**(1), 283-290. doi: https://doi.org/10.1016/j.compedu.2011.08.017
- Grimshaw, J.M., Eccles, M.P., Walker, A.E., & Thomas, R.E. (2002). Changing physicians' behavior: What works and thoughts on getting more things to work. *Journal of Continuing Education in the Health Professions*, **22**(4), 237-243. doi: https://doi.org/10.1002/chp.1340220408
- Grzeskowiak, L.E., To, J., Thomas, A.E. & Phillips, A.J. (2014). An innovative approach to enhancing continuing education activities for practising pharmacists using clicker technology. *International Journal of Pharmacy Practice*, **22**(6), 437-439. doi: https://doi.org/10.1111/ijpp.12092
- Hanson, A.L, Bruskiewitz, R.H., & Demuth, J.E. (2007). Pharmacists' perceptions of facilitators and barriers to lifelong learning. *American Journal of Pharmaceutical Education*, **71**(4), 67. doi: https://doi.org/10.5688/aj710467
- Hassell, K. (2011). GPhC Register Analysis 2011 (online). Available at https://www.pharmacyregulation.org/sites/default/files/document/gphc_register_analysis_2011.pdf. Accessed 27th June, 2019
- Hayes, J., & Allinson, C.W. (1996). The implications of learning styles for training and development: A discussion of the matching hypothesis. *British Journal of Management*, 7(1), 63-73. doi: https://doi.org/10.1111/j.1467-8551.1996.tb00106.x

- HEE [Health Education England]. (2018). The Community Pharmacy Workforce in England 2017 (online). Available at: https://www.hee.nhs.uk/sites/default/files/documents/The%20Community%20Pharmacy%20Workforce%20in%20England%202017%20-%20survey%20report.pdf. Accessed 28th February, 2019
- Herrera, H., Brown, D., & Portlock, J. (2014). Foundation degree learning: An educational journey of personal development. *Journal of Further and Higher Education*, **39**(6), 1-23. doi: https://doi.org/10.1080/0309877X.2013.869562
- Honey P. (1992). The manual of learning styles. 3rd ed. Maidenhead
- Ikenwilo, D. & Skåtun, D. (2014). Perceived need and barriers to continuing professional development among doctors. *Health Policy*, **117**(2), 195-202. doi: https://doi.org/10.1016/j.healthpol.2014.04.006
- Johnson, S.D., Aragon, S.R. & Shaik, N. (2000). Comparative analysis of learner satisfaction and learning outcomes in online and face-to-face learning environments. Journal of Interactive Learning Research, **11**(1), 29-49
- Jubraj, B. (2009). Developing a culture of self-directed workplace learning in pharmacy. *The Pharmaceutical Journal*, **283**, 47–8
- Kaplan, A.M., & Haenlein, M. (2016). Higher education and the digital revolution: About MOOCs, SPOCs, social media, and the cookie monster. *Business Horizons*, **59**(4), 441-450. doi: https://doi.org/10.1016/j.bushor.2016.03.008
- Lim, D., & Morris, M. (2009). Learner and instructional factors influencing learning outcomes within a blended learning environment. *Educational Technology & Society*, **12**(4), 282-293
- Lim, D.H., Morris, M.L, & Kupritz, V.W. (2007). Online vs. blended learning: Differences in instructional outcomes and learner satisfaction. *Journal of Asynchronous Learning Networks*, **11**(2), 27-42
- Marriott, J., Duncan, G., & Namara, K.P.M. (2007). Barriers to pharmacist participation in continuing education in Australia. *Pharmacy Education*, **7**(1), 11-17
- McConnell, K.J., Newlon, C.L., & Delate, T. (2010). The impact of continuing professional development versus traditional continuing pharmacy education on pharmacy practice. *Annals of Pharmacotherapy*, **44**(10), 1585-1595. doi: https://doi.org/10.1345%2Faph.1P161
- Micallef, R., & Kayyali, R. (2017). Factors affecting a face-to-face learning event. *International Journal of Pharmacy Practice*, **26**(2), 183-190. doi: https://doi.org/10.1111/ijpp.12373
- Micallef, R., Grewal, J., Khan, S., Wells, J., & Kayyali, R. (2019). Health champions in south london. Evaluation of training, and impact on public health. *International Journal of Pharmacy Practice*, **27**(1), 71-79. doi: https://doi.org/10.1111/ijpp.12464
- Moullin, J.C., Sabater-Hernández, D., & Benrimoj, S.I. (2016). Model for the evaluation of implementation programs and professional pharmacy services. *Research in Social and Administrative Pharmacy*, **12**(3), 515-522. doi: https://doi.org/10.1016/j.sapharm.2015.08.003

Nesterowicz, K., Neacsu, A., Fereshtehnejad, S., & Nemeslaki, A. (2016). Exploring the acceptance of elearning in continuing pharmacy education. *Pharmacy Education*, **16**(1), 33-37

Pharmaceutical Services Negotiating Committee. (2019). About LPCs (online). Available at: http://psnc.org.uk/lpcs/about-lpcs/ Accessed 4th January, 2019

Power, A., Grammatiki, A., Bates, I., McKellar, S., Johnson, B.J., H. Lesley Diack Derek Stewart Steve A. Hudson(2011). Factors affecting the views and attitudes of scottish pharmacists to continuing professional development. *International Journal of Pharmacy Practice*, **19**(6), 424-430. doi: https://doi.org/10.1111/j.2042-7174.2011.00135.x

Romanelli, F., Bird, E. & Ryan M. (2009). Learning styles: A review of theory, application, and best practices. *American Journal of Pharmaceutical Education*, **73**(1), Art.9. doi: https://doi.org/10.5688/aj730109

Rouse, M., Hugo, M., Billy, F., Mercer, H., Rouse, M., Whitmarsh, S., Wuliji, T., & Yonemura, A. (2009). The WHO UNESCO FIP Pharmacy Education Taskforce. *Human Resources for Health*, **7**(1), Art.45

RPS [Royal Pharmaceutical Society]. (2019). Development (online). Available at: http://www.rpharms.com/home/development.asp. Accessed 4th January, 2019

Salter, S.M., Karia, A., Sanfilippo, F.M., & Clifford, R.M. (2014). Effectiveness of e-learning in pharmacy education. *American Journal of Pharmaceutical Education*, **78**(4), Art.83. doi: https://doi.org/10.5688/ajpe78483

Simonds, T.A., & Brock, B.L. (2014). Relationship between age, experience, and student preference for types of learning activities in online courses. *Journal of Educators Online*, 11(1), doi: http://doi.org/10.9743/jeo.2014.1.3

Stephenson, J.E., Brown, C., & Griffin, D.K. (2008). Electronic delivery of lectures in the university environment: An empirical comparison of three delivery styles. Computers & Education, **50**(3), 640-651. doi: https://doi.org/10.1016/j.compedu.2006.08.007

Toklu. H.Z., & Hussain, A. (2013). The changing face of pharmacy practice and the need for a new model of pharmacy education. *Journal of Young Pharmacist*, **5**(2), 38-40. doi: https://doi.org/10.1016/j.jyp.2012.09.001

Wake, M., & Lisgarten, L. (2003). VLEs and pharmacy-learning from experience. *Pharmacy Education*, **3**(3); 209-214

WHO [World Health Organisation]. (2015). eLearning for undergraduate health professional education - a systematic review informing a radical transformation of health workforce development (online). Available at: https://www.who.int/hrh/documents/elearning_hwf/en/

Wyatt, J.C., & Sullivan, F. (2005). Keeping up: Learning in the workplace. British Medical Journal, **331**(7525), 1129-1132. doi: https://doi.org/10.1177/014107680009300708

Wyatt, J.C. (2009). Keeping up: Continuing education or lifelong learning? *Journal of The Royal Society of Medicine*, **93**(7), 369-372. doi: https://doi.org/10.1177/014107680009300708